



DELIVERING OPERATING EXCELLENCE

Barrick is distinguished by its ability to execute, consistently meeting targets and objectives.

Operations

- Portfolio of high quality operations in 4 Regional Business Units: North America, South America, Australia Pacific, Africa
- Track record of meeting production and cost guidance for the last 5 years
- Produced 8.06 M oz of gold at \$350/oz in 2007
- Produced 402 M lbs of copper at \$0.83/lb in 2007

Building Mines

- Invested \$1.3 billion in 5 mines since 2004
- Leveraging a global team of professionals with the right experience and technical expertise

Focus on Cost Containment

- Supply Chain Management – Our global scale allows us to foster mutually beneficial, long-term relationships with key suppliers to secure critical supply at competitive prices
- Continuous Improvement – Around the world, our multi-disciplinary teams are working to achieve operating efficiencies
- Commodity and Currency Risk Management – Consistent program to mitigate currency and commodity price risks and generate significant cost savings

EXECUTION